



WIN-WIN INTERACTION

INVESTMENT ATTRACTIVNESS OF POWER GENERATION EQUIPMENT MANUFACTURING COMPANIES IN CENTRAL AND EASTERN EUROPE

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ATOMENERGOMASH IS A POWER GENERATION EQUIPMENT SUPPLIER



AEM Group is one of the largest and leading suppliers of efficient wide-ranging solutions for power and thermal power, as well as for gas and petrochemical industries

- **34%** of Russian power generation equipment (PGE) industry
- about **50** manufacturing, scientific and research, engineering facilities in Russia, Ukraine, Czech Republic, Hungary, Kazakhstan, Bulgaria and Morocco
- about **21 000** employees*
- order backlog exceeds \$2,8 billion



Unique production capacity, strong research base and wide-ranging expertise are the basis for success and sustainable development of **AEM Group**





ATOMENERGOMASH IS A MACHINARY BUILDING DIVISION OF SC «ROSATOM» AND TECHNOLOGICAL PARTNER



System integrator and complex supplier of key power equipment for Russian-design NPPs in Russia and abroad







AS A COMPLEX SUPPLIER AEM IMPLEMENTS DIFFERENT FORMS OF COOPERATION

AEM's POWER EQUIPMENT SUPPLY SOURCES

AEM'S INTERNAL PRODUCTION CAPABILITIES



MANUFACTURING UNITS



















More than 50 enterprises

POSSIBLE SOURCES OF LOCAL PRODUCTION

Local companies

Supply of equipment and services from local companies

<u>JVs</u>

JVs for certain NPP, TPP construction projects

Alliances

Alliances at local and 3rd countries markets

AEM's owned Co

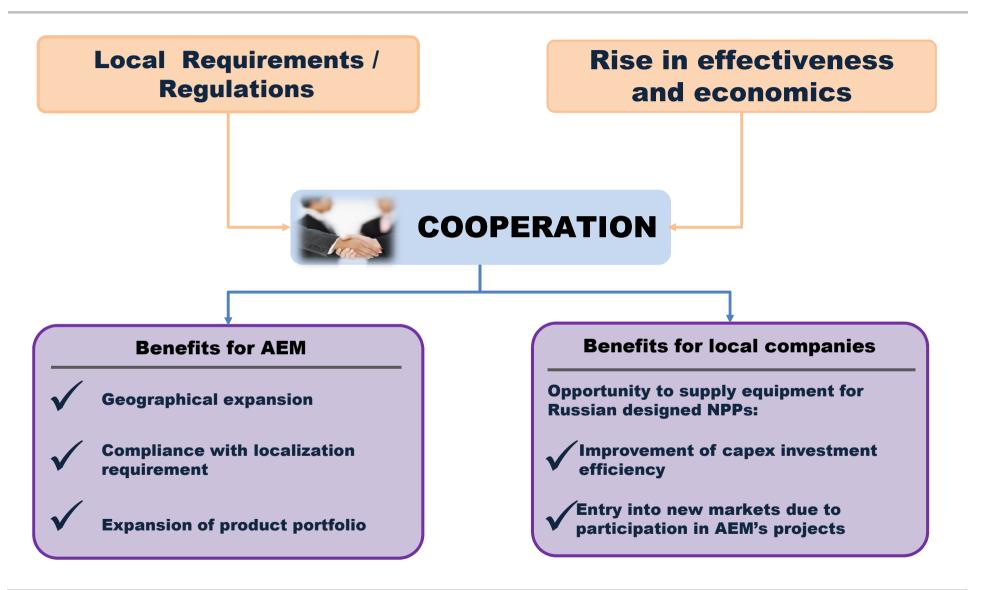
AEM's purchase of local companies or new production companies establishment







WIN-WIN INTERACTION FOR BOTH AEM AND LOCAL COMPANIES







BENEFITS FOR AEM: DIVERSIFICATION



Piping valves

production for nuclear power industry, thermal power generation, gas & petrochemical industry

1,5 - 2% of NPP's equipment costs





Complete supply of industrial cooling equipment for nuclear and traditional power industries

2-2,5% of NPP's equipment costs





Fuel-handling machine for NPP and turn-key solutions for pumping stations, turbines, oil drilling equipment

1- 1,5% of NPP's equipment costs





Rising potential share in NPP's equipment value

up to 5,5%

Widening geographical expansion into target markets

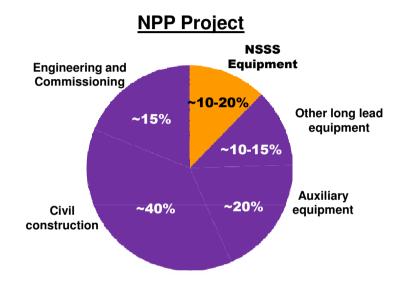
Arako, CHV and
Ganz comprise in
average
46% of AEM's
export revenues for
2009-2011 period





BENEFITS FOR MARKET: LOCALIZATION REQUIREMENTS

Localization is the client's requirement and a necessary condition for AEM's long-term presence in the market



Overnight costs: \$3,5-4 bln (1 unit)



- Part of the value that can be localized

Up to 90% of NPP project's value can be localized









- Specific proposals regarding costs of NPP construction
- Guaranteed quality of products
- Increase in production volumet
- Lower production costs
- Greater technological competences
- Meet local requirements

RELATED CASE

Requirements for localization for project NPP «Temelin» (unit 3 and unit 4) – **70%**



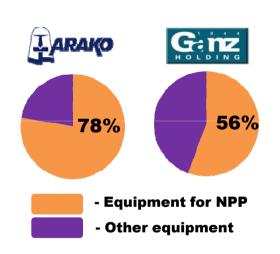




BENEFITS FOR LOCAL COMPANIES

Integration into supply chain of equipment for Russian designed NPPs

For ARAKO and Ganz nuclear order is the key order in terms of revenue (2011)



MARKET OPPORTUNITIES (STANDALONE)

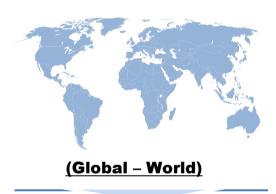
Up to 6 NPP units by 2030



Up to \$ 4,8 bln by 2030***

MARKET OPPORTUNITIES IN THE STRUCTURE OF SC «ROSATOM»

Up to 54 NPP* units by 2030



Up to \$ 43 bln by 2030***

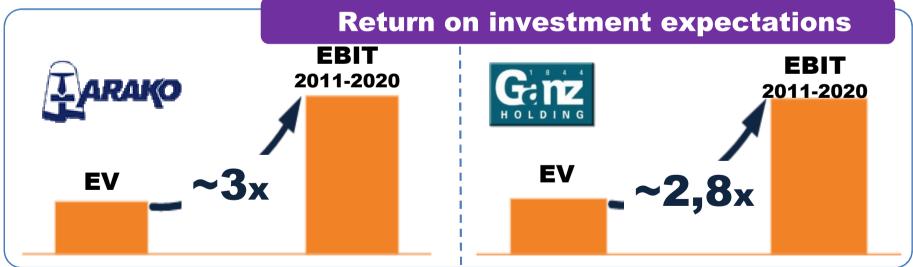
~30% and ~40% of the order backlog of Arako and Ganz respectively accounted for Russian clients





ECONOMIC EFFECTS'2020 will heavily exceed the initial investment and current financial performance









^{*} Evaluation of Chadici Veze Praha's long-term forecast is in the making, as it joined AEM in 2011.

LET US TRAVEL TOGETHER!





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